



TO WHOM IT MAY CONCERN

June 2003

REFERENCE: FANSHAWE  
- RUPERT SYMMONS

Thank you for your letter of 19 June. I took over responsibility for our recent campus's redevelopment project for which Fanshawe acted as Project Manager and Quantity Surveyor and for which Rupert Symmons was the nominated Project Manager. The project value was £7.3 million and the circumstances within which the project was achieved were particularly demanding given the planning considerations, site conditions and the extremely tight timescale within which the project had to be delivered to ensure the continuity of the College's operation. Rupert was the pivotal member of the project team and managed a complex process not only with great efficiency and determination but also with tact and sensitivity. I relied heavily on Rupert's advice and guidance and can say without hesitation that his performance was exemplary.

I am therefore more than happy to recommend him to you. Please feel free to contact me if I can be of further assistance.

Yours sincerely

pp Alastair Pearce (Principal)

Richard Berry  
Assistant Principal – Academic Affairs